



CENTER FOR GOVERNMENTAL RESPONSIBILITY
Florida's senior legal and public policy research institute

■ Beginnings...

The **Center for Governmental Responsibility** at the University of Florida College of Law began in 1972 as the result of a \$66,000 grant from the **McIntosh Foundation** of South Florida to study the cutting by President Richard Nixon of housing and civil rights programs funding.

Success of that study and subsequent suing of the federal government, filing of an amicus brief in the U.S. Supreme Court in a case involving the Environmental Protection Agency plus other high-profile cases around the country resulted in additional funding by the McIntosh group. CGR was organized permanently for research and public policy work under founding director (who continues to head the Center's leadership more than 30 years later) **Jon Mills**, UF law Dean Emeritus.

Typically, the Center has grown to cover a wide variety of major projects, policies and programs, with an annual budget in the millions of dollars. The Center's staff now includes 11 research and teaching faculty, and four support personnel – and each year multiple members of the UF law faculty partner in various CGR activities.

Constituencies for CGR have expanded from Florida courts and lawyers to the U.S. Supreme Court and federal agencies and to projects on four continents – with students taught by and involved in research by CGR faculty.



More than 500 years' worth of global research, educational and administrative experience are represented collectively by the Center for Governmental Responsibility faculty and staff of (from left, standing) Thomas T. Ankersen, Barbara Noah, Jeff Wade, Ewa Gmurzynska, Richard Hamann, Jon L. Mills, Joan Flocks, Steve Powell, (seated) Laura Coates, JoAnn Klein, Barbara Sieger, Linda Baldwin, Lenny Kennedy and Timothy E. McLendon. (Backgrounds and titles for these professionals, and that of Clifford Jones absent from photo, are on page 5).

*T*hank you for your interest in the Center for Governmental Responsibility at the University of Florida Levin College of Law – now in our fourth decade of service to Florida, the United States and the world.

The diversity of our projects, courses and activities reflects the interdisciplinary nature of our work; our expanding focus responds to the changing needs of our constituencies, and our excellent faculty and staff (above) account for the quality, scope and success of our research and assignments.

As a result of grants and contract-funded research, our faculty and students help shape public policy development and its implementation at local, state, federal and international levels. Our administration of externships and fellowships funded through The Florida Bar's Interest on Trust Accounts (IOTA) Program provides students with opportunities for public service work.

Ongoing specialized activities – including the International Trade Law Program, Conservation Clinic, the Costa Rica Summer Program, Center for American Law Studies at Warsaw (Poland) University and the Rule of Law in the Americas Program (which offers the annual Conference on Legal & Policy Issues in the Americas) – are directed by the CGR faculty in addition to their teaching a wide array of law classes.

As Florida's senior legal and public policy research institute, we will continue to provide vital support and research in an ever-changing global environment, offering UFLaw students unique opportunities for first-hand knowledge in a wide range of specialized fields while at the same time maintaining our record of excellence in meeting the unique needs of governmental, educational, foundation, non-profit and private entities.

Jon Mills
Director, Center for Governmental Responsibility
Levin College of Law Dean Emeritus
Professor of Law

OVER 30 YEARS OF GLOBAL INITIATIVES, ACCOMPLISHMENTS

As the state's senior legal and public policy research institute, the **Center for Governmental Responsibility (CGR)** of the University of Florida Levin College of Law since 1972 has been the innovator for environmental law, democracy and governance, and social policy research.

The Center has grown from initial studies on governance issues to an organization with experience in wide-ranging local, state, federal and international programs and projects. **CGR lawyers and faculty have affected more public policy decisions during the past 30 years than any other Florida organization of its nature and scope.**

Procedurally, the Center is organized to accomplish its objectives – including research, proposals and implementation – through three methods:

- 1) **Contracting directly with clients** – such as local, state and national governments; Florida courts, lawyers and the U.S. Supreme Court; governmental agencies (water management districts, administrative agencies, planning councils); colleges and universities; foundations and private enterprise.
- 2) **Working cooperatively** with the Levin College of Law and its faculty and staff, with UF centers and departments, and with colleges and universities throughout the state and world.
- 3) **Teaching students** in such areas as land use and planning, ecosystem management, sustainable development, environmental justice, emerging democracies, state and federal constitutional issues, European Community law, health policy, international trade law, bioethics, election and campaign finance law, historic preservation, conflict resolution, and areas of the law including family, health, environment, water and poverty. Students also are provided unique opportunities to conduct research with staff attorneys on issues of local, state, national and international importance.

Administratively, Center work is organized as follows:

■ ENVIRONMENTAL LAW DIVISION

Attorneys and staff are leading experts on and direct research projects in such areas as environmentally sensitive ecosystems, protection of endangered species, land use and planning, coastal management, ground-water and wetlands protection, and water law.

■ DEMOCRACY & GOVERNANCE DIVISION

In Haiti, Brazil, Poland and Central America – as well as Florida and the United States – the Center plays a vital role in assisting democratic reforms. Through its **Center for American Law Studies** at Warsaw University, CGR has for more than 30 years helped local, regional and national governmental officials in a joint U.S.-Poland experiment begun in that country 16 years before the fall of Communism.

■ SOCIAL POLICY DIVISION

The Center's initial work in social policy began in 1980, when The Florida Bar commissioned research on "**Legal Needs of the Poor and Under-represented Citizens of Florida.**" During the last quarter century, this Division's work has expanded to encompass public policy research in the areas of health care and ethics – including juvenile justice, guardianship reform, senior citizen programs, divorce mediation and child support enforcement. Three major initiatives include operation of the Bar's **Public Service Law Fellowships**, ongoing support of and student externships for Three Rivers Legal Services' low-income clients, and health care law externships at UF's Shands teaching hospital.



Working with Warsaw University law faculty, the Center for Governmental Responsibility operates the Center for American Law Studies that annually trains hundreds of Polish law students and attorneys in various aspects of the U.S. legal system.

ENVIRONMENTAL LAW DIVISION

One of the first major initiatives of what is now the **Center for Governmental Responsibility** was in the environmental field when CGR attorneys in 1972 successfully argued for release of more than \$6 million in federal pollution control funds impounded by the President of the United States.

Over the last 30 years, CGR environmental efforts have grown to include direction of projects throughout Florida, Central America, Poland, Brazil and Africa. Division staff have developed international reputations in water law, environmentally sensitive ecosystems and estuaries, land use and planning, coastal management, groundwater and wetlands protection, endangered species, and regulation of pesticides.

Another major CGR initiative was formation of the **University of Florida Conservation Clinic**, part of the law school's **Environmental and Land Use Law Certificate Program** (also formed in part through CGR efforts). The Clinic allows law students working with students from relevant departments within UF graduate schools to team with governmental and private sector entities to research and advance area, state, national and international conservation objectives.



Through CGR, the annual Public Interest Environmental Conference was begun in 1994 and has grown to a national event with global experts addressing vital issues.

Through CGR, law students in 1994 established the annual **Public Interest Environmental Conference** which has grown to a national event featuring leading U.S. and international experts discussing current environmental law issues and solutions.

Efforts of this Division have resulted in major research and adoption of environmental programs, policies and procedures in countries throughout the world

while at the same time providing practical experience for hundreds of UFLaw students who have become some of today's leading environmental attorneys, policy makers and advocates.

Multiple Agencies Provide Grants

Among organizations providing grants for CGR environmental research are the United States Information Agency, Conservation International, Wildlife Conservation Society, U.S. Agency for International Development, The Florida Bar, U.S. Fish & Wildlife, McIntosh Foundation, Florida Center for Environmental Studies, MacArthur Foundation, U.S. Department of the Interior, National Parks Service, Nature Conservancy, Caribbean Conservation Corporation, U.S. Army Corps of Engineers and Florida SeaGrant.



Thanks to CGR Law Research Associate **Richard Hamann** (left), students in the law school's Environmental and Land Use Law Program and the Conservation Clinic are involved in hands-on experiences – such as this bat cave exploration.

LAND, SEA, AIR – TOPICS OF DIVISION RESEARCH

A sampling of recent Environmental Law Division research / projects:

- Sustainable Everglades Initiative
- Role of the Florida Cabinet in Environmental Policy
- Potential for Protecting Apalachicola River and Bay Resources
- Creation of Integrated Solid Waste Management Course (Poland)
- Advancing Bioregional Policy in the Maya Forest
- The Future of Pollution Regulation & Enforcement: U.S. Pollution Control Issues and Responses
- Wildlife Law Project (Africa)
- Mosquito Control Pesticides: Ecological Impacts and Management Alternatives
- Law and Policy for Water Resources Management in Florida
- Sustainable Development in Brazil: Empowering Non-Governmental Organizations

DEMOCRACY & GOVERNANCE DIVISION

Poland, Brazil, Haiti, Latin America, the United States and Florida – key locations where the **Center for Governmental Responsibility's** Democracy & Governance Division has advanced aspects of the American legal system and the Rule of Law.

For more than 30 years, this CGR Division has had as its keystone project the effort to help Poland become “a partner for America and a model for the world.” Working with the **Warsaw University Faculty of Law & Administration**, CGR began a joint U.S.-Poland experiment 16 years before the fall of Communism. Today, the resulting **Center for American Law Studies** graduates annually an average of 100 Polish attorneys as trained practitioners in the American legal system.

CGR continues its significant role in issues of Florida governance. In 2004-05, staff worked with the Florida Supreme Court's Committee on Privacy & Court Records to provide recommendations on balancing the state's public record requirements and privacy issues. CGR previously assisted the state's Constitution Revision Committee with research in 1977-78 and 1997-98.

Growing in importance is the annual “**Legal and Policy Issues in the Americas**” conference initiated by CGR in 2000 to bring together key international and U.S. governmental, legal, educational and corporate officials to examine and debate pressing Latin American legal and policy issues. (*The seminar is jointly sponsored by UF Warrington College of Business' Center for International Business Education and Research.*)

An extension of the 2003 Conference was the creation of the **Rule of Law in the Americas Program** to provide assistance on effective administration of justice and judicial reforms throughout the region. Included is the annual **American Law for Brazilian Judges, Prosecutors & Attorneys** summer program.

CGR's **Haiti Conflict Resolution Program**, sponsored by the U.S. Information Agency and begun in 1996, trains select representatives in conflict resolution and mediation – including teaching youth about alternatives to violence in settling disputes.

UFLaw students benefit from a for-credit externship program at the Florida Supreme Court started by CGR in 1997. Participants work for a term in the office of a Court Justice or with the central staff on appellate law issues.



Panelists for CGR's 2004 "Legal & Policy Issues in the Americas" conference and advocates of CGR's proposed Center for Judicial Reform and Rule of Law in the Americas included (from left) past ABA President Martha Barnett; Juan Vargas Viancos, executive director, Justice Studies Center of the Americas, Chile; former U.S. Attorney General Janet Reno; CGR Director Jon Mills; and Paulo Roberto Pereira de Souza, State University of Maringa, Brazil.

INTERNATIONAL TRADE LAW PROGRAM BUILDS ON UFLAW STRENGTHS

Realizing that success in the international trade arena – in today's global market – is central to the nation's economic health, CGR in 2000 established an **International Trade Law Program** built on the UF College of Law's strong slate of global activities.



Powell

Led by long-time federal trade negotiator and chief counsel **Steve Powell**, the program serves as a national model for academic interaction with business, legal and governmental communities.

Seminars for business leaders and attorneys, academic courses on international trade topics, research on trade issues important to Florida businesses, and technical assistance to developing countries in implementing trade obligations are among program accomplishments. Its core of international trade law courses rival those of leading top-tier U.S. law schools, and work is underway on a training module, "Doing Business in the U.S.," for use with government officials and exporter associations from Brazil and other countries.

SOCIAL POLICY DIVISION

In 1980, The Florida Bar asked the Center for Governmental Responsibility to research legal issues of the state's poor and indigent, and the result was a groundbreaking report: **"The Legal Needs of the Poor and Under-represented Citizens of Florida: An Overview"** – and the formation of CGR's Social Policy Division.

In the 25 years since, the Division staff and its expertise have expanded to encompass poverty issues, juvenile justice and dependency, victim advocacy, health care for the indigent, elder law and abuse, gender and race bias, feminist jurisprudence, medical ethics and law, immigrant

rights, child support enforcement, and environmental justice. Changes and additions to Florida legislation, policies and procedures have resulted through Division work with the Florida Supreme Court, Florida Legislature and the Florida Bar Foundation.

A major CGR initiative was assistance with formation and ongoing operation of **Three Rivers Legal Services**, a non-profit corporation providing free legal services to low-income clients in a 12-county area. Each year, through its operation of **The Florida Bar Foundation's Public Service Fellowship Program** (see sidebar), CGR provides up to two Fellows a year to help Three Rivers' staff.

Starting in 2000, Division specializations expanded to include health law and policy, with research focus including racial disparities in delivery of health care, prescription drugs issues and clinical research ethics and liability. Courses taught by Division staff include Bioethics, Genetics and the Law, Health Care Finance and Delivery, Medical Technology and the Law, Environmental Justice, and Poverty Law.



The late Alfredo Bahena, farmworker activist, is among statewide community leaders who worked with CGR research faculty on Florida environmental justice concerns, including pesticides.

Major Groups Funding Social Policy Work

Among agencies providing grants for research and/or assistance requests to the Social Policy Division are Florida Department of Health and Rehabilitative Services, Bureau of Criminal Justice Assistance, Florida House Committee on Corrections/Probation/Parole, National Council on Family Relations, Florida State Commission on Child Support, Florida Lung Association, Florida Council on Family Relations, Institute for Child Health Policy, Florida Legislature Task Force on Guardianship Reform, State Justice Institute, Florida First Foundation, American Bar Association, Eighth Judicial Circuit of Florida, Robert Wood Johnson Foundation and Florida Supreme Court Racial and Ethnic Bias Study Commission.

PUBLIC SERVICE FELLOWSHIPS KEY TO ADVOCACY FOR POOR

Thanks to a cooperative effort begun in the mid-1980s between the Florida Bar



Public Service Law Fellows, including event chair Jon Gurney, organized Street Law Symposium on Florida's DUI laws and the investigation process as one of its 2004 public interest projects.

Foundation and the Center for Governmental Responsibility, thousands of low-income and indigent citizens have received valuable legal assistance.

More than \$700,000 has been provided by the

Foundation from Interest on Trust Accounts (IOTA) to finance the Fellowship program and help pay for the legal educations of selected third-year law students – who gain field experience as advocates for the poor.

Non-profit and government agencies served by Fellows include Florida Institutional Legal Services, Battered Women's Clemency Project, Southern Legal Counsel, St. Johns River Water Management District, Department of Environmental Protection, Three Rivers Legal Services, the State's *Guardian ad Litem* program and public defender offices throughout Florida.

Also included as part of the students' nine-month commitment are projects to promote awareness of poverty issues and public interest, and a required course in poverty law.

FACULTY

Recognized credentials in instruction, research, public policy and service are among hallmarks of the Center for Governmental Responsibility faculty – with members also serving Floridians through assistance to advocacy groups, membership on community boards, and counseling governmental staff and officeholders. Faculty have appeared before the Florida Supreme Court, provided assistance to the Florida Legislature and executive branch agencies, and to many of the state's cities and counties.



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CASE STUDIES

'HISTORIC PRESERVATION: BOON TO FLORIDA'

Historic preservation helps bring an additional \$4.2 billion a year to the Florida economy and more than 120,000 jobs a year to Sunshine State workers, according to research by the Levin College of Law Center for Governmental Responsibility.

Commissioned by the Florida Department of State and conducted by staffs of CGR and the Center for Urban Policy Research at Rutgers University, the study is the first of its kind in Florida to research the impact of historical preservation. The study “**provides striking evidence Florida’s investment in the preservation and protection of historic places and according to the legacy of the cultures that created it, are paying huge dividends,**” said then-Secretary of State Jim Smith.

“Historic preservation produces a wonderful return for the public money invested and is one of the most efficient ways public funds can be invested,” according to study authors Timothy McLendon and JoAnn Klein of CGR.

For copies of the study:
Florida Department of State’s Bureau of Historic Preservation (850.245.6333) or
Florida Trust for Historic Preservation (850.228.8128)



During 2000, more than 123,000 jobs and \$657 million in taxes were generated from Florida historic preservation activities, visits.

CENTER ASSISTS WELFARE REFORM IN FLORIDA, UNITED STATES

Through its Social Policy Division, the Center played a vital part in welfare reform in Florida and across the country. With a consortium of faculty from other Florida universities, CGR staff researched impact of the proposed **Work and Gain Economic Self-Sufficiency (W.A.G.E.S.) Act** – designed to replace the open-ended federal welfare entitlement program – that was adopted in Florida in the mid-1990s. [In 2000, the Florida Workplace Innovation Act replaced W.A.G.E.S. with Welfare Transition Program (WTN)]. CGR received funds from the Kellogg Foundation / Children’s Defense Fund to create the “**Florida Advocacy Project: Making W.A.G.E.S. Work for the Poor,**” resulting in publication of *Advocates’ Manual* and training / monitoring in Florida communities on the welfare program transition.



CENTRAL AMERICA PROJECT EXAMPLE OF CGR INITIATIVES

One of the most dramatic examples of global success of the Center for Governmental Responsibility and its Environmental Division is the Mesoamerican Environmental Law Program and Conservation Law Initiative. Accomplishments include establishing a regional network of environmental law organizations in Central America and Mexico, agreement to manage shared sea turtle population between Costa Rica and Panama, legal framework for ancient Maya temple complex spanning border of Belize and Guatemala, and procedures to advance bioregional policy in Maya Forest shared by Belize / Mexico / Guatemala.

Funding and support have come from the John D. and Catherine T. MacArthur Foundation, U.S. Agency for International Development, and U.S. Department of State’s Man and the Biosphere Program.

CGR CONSERVATION CLINIC MAJOR INTERNATIONAL SUCCESS



Cano Negro National Wildlife Refuge international wetlands policy issues and possibility of harvesting crocodiles as source of meat and hide is CGR Conservation Clinic project in Costa Rica.

CGR's **Conservation Clinic** maintains a varied portfolio of international conservation projects, principally in the Latin America and Caribbean Region. Clients have included the World Resources Institute, Forest Management Trust, Brazilian agencies, coalition of entities from the Maya Forest region of Mexico/Guatemala/ Belize, and the Wildlife Conservation Society.

The Clinic also works closely with environmental lawyers, law organizations and networks such as the Center for International Environmental Law (CIEL), the Environmental Law Alliance

Worldwide (E-LAW) and the Asociacion Interamericana para la Defensa del Ambiente (AIDA).

In Summer of 2001 the Clinic first offered the **University of Florida/ University of Costa Rica Joint Program in Environmental Law**, and by the 2003 summer session attendees from nine countries participated. Fellowships enable attorneys, graduate students and scientists from Brazil, Colombia and Mexico to work with law students from the United States and Costa Rica on projects addressing regional and domestic conservation.

Core support for the international activities is from the **John D. and Catherine T. MacArthur Foundation**.

EXPANDED HEALTH EMPHASIS RESULTS IN IMPRESSIVE WORK

In 1999-2000, Center officials expanded specializations to include health law and policy with impressive results in three key areas: law school courses, research and publications, and cooperative efforts with other UF entities.

Research has included work on AIDS drugs in South Africa, legal issues pertaining to end-of-life decision making, and publication by CGR Research Associate Barbara Noah and UF Research Foundation Professor Lars Noah of the casebook, *Law, Medicine and Medical Technology: Cases and Materials*.

Courses made available to UFLaw students include Bioethics & the Law, Health Care Finance & Delivery, Medical Technology & the Law, and a seminar in Ethical, Legal and Social Implications of Genetics. Health law externships are arranged with Shands Legal Services and the UF General Counsel's Office / College of Medicine.

RESEARCH, PUBLICATIONS COVER CRITICAL TOPICS, ISSUES

Among chapters, articles, reports, booklets and manuals resulting from research of the faculty and staff of the Center for Governmental Responsibility:

- Strengthening the Duty to Provide Public Education
- Sex, Lies and Genetic Testing: What are Your Rights to Privacy in Florida?
- Ecosystem Management and the Everglades: A Legal and Institutional Analysis
- Responding to Terrorism and Achieving Stability in the Global Financial System: Rational Policy or Crisis Reaction?
- Florida Historic Preservation Law and Model Historic Preservation Ordinance
- Private Enforcement of Antitrust Law in the United Kingdom, European Community and United States
- Florida Election 2000: Insiders at the Intersection of Law, Politics and the Media
- Prosecutors and Attorneys: A Model for Brazil
- The Usmacinta River: Building a Framework for Mexico & Guatemala Cooperation
- ¡Viva Mexico! Mexican Independence Day Festivals in Central Florida
- Lay Representation of Children in the Courts: Florida's *Guardian ad litem* Program
- Resolving Property Claims in Post Socialist Cuba
- Diversity in Law Schools: Where Are We Headed in the Twenty-first Century
- Minimum Flows and Levels: Analysis of Florida Programs
- Global Competition Policy in the World Trading System
- Comparative Analysis of Pesticide Regulatory Programs in the United States and Brazil
- Collaborative Research with Farmworkers in Environmental Justice
- Framework Concession Agreement and Selection Process for the Safari Hunting Industry in Zambia
- Implementing a Community-Based Social Marketing Project to Improve Agricultural Worker Health
- Overcoming Legal Barriers to Florida Bay's Restoration
- Legal Standards, Political Pressures: Redistricting in Florida, 1970-2000 / Mapping Florida's Landscape
- Legal Authority and the Judicial Role in Environmental and Land Use Law
- Stakeholder Analysis of Farmworker Housing in Florida

NOTE: Years are graduation from University of Florida Levin College of Law

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- Founding Fellow & Member, Board of Governors, Southern Trial Lawyers

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- John Marshall Bar Association, UF Law 2003 Student of Year

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- Chair, American Bar Association International Law & Practice Section
- First American President, British-American Chamber of Commerce, Miami

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- Former Chief of Staff, Florida Department of Insurance, Office of Treasurer and State Fire Marshall
- Former Secretary, Florida Department of Community Affairs

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- Chair, ABA Government Law Section
- Former Chief Counsel, U.S. Senate Subcommittee on Federal Spending Practices and Open Government, Governmental Affairs Committee, chaired by then-Sen. Lawton Chiles

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**Graduate Program Coordinator,
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- Environmental Stewardship Award
- Tennessee Department of Environment and Conservation
- Chattanooga Air Toxics Task Force

INTERNATIONAL CROSSROADS

UFLaw and its Global Environment

The **Levin College of Law** is one of the nation's most comprehensive and highly regarded public law schools. Founded in 1909, it is accredited by the American Bar Association and a major academic and geographic center for international legal programs. It has a distinguished national reputation and a tradition of excellence that has produced legal, corporate, academic and governmental leaders for the state, nation and global community.



Port-Au-Prince, Haiti

Given its history and record of accomplishment, UFLaw is recognized as one of the country's top global legal institutions – and the **Center for Governmental Responsibility** is a key element in that reputation.

Consider the law school's affiliations with 60 foreign countries (some for over a quarter century), innovative and specialized programs in concert with nine international universities, noted visiting world scholars and faculty, international emphasis throughout the curriculum, American Bar Association-approved study abroad programs, initiatives in International Trade Law, a pioneering Visiting Foreign Scholar Research Program, a history of emphasis on legal and policy issues in the Americas....and one of the most diversified faculty and student bodies of any top-tier U.S. law school.

Most law schools make significant positive impacts on their area, state and the nation. A few, including the Levin College of Law and its Center for Governmental Responsibility, are also able to demonstrate success abroad – in such countries as France, Poland, the Netherlands, South Africa, Australia, Holland, Germany, Costa Rica, Brazil and throughout the Americas.



Brazil



Guatemala



South Africa



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Covers:

Research projects and assignments from Florida's legislature and governors as well as governmental officials and agencies in Costa Rica and Haiti (front cover photos) are part of the ongoing work of the Center for Governmental Responsibility. The Center for American Law Studies in Poland in concert with the Warsaw University Faculty of Law and Administration, externships with Florida's Supreme Court, and studies on behalf of Florida farm workers (back cover) also are representative of the Center's legal and public policy research over three decades.

For more information:

www.law.ufl.edu/centers/cgr

Jon Mills, Director
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ANNUAL CGR ACTION PLAN:

- **Conduct** faculty and staff research, using UFLaw students as an integral part of the process, for major national and international governmental and private sector agencies to help find solutions to relevant and current problems in:
 - Environmental Law
 - Democracy & Governance
 - Social and Health Law and Policy
 - International Trade Law
- **Coordinate** externships for students with Florida Supreme Court and Shands HealthCare systems (health law); administer **Florida Bar's Public Service Law Fellowship Program** for third-year law students with environmental agencies and for multiple area, regional and state agencies providing legal services to the poor.
- **Manage** the University of Florida Conservation Clinic to enable UFLaw students and others from within UF's graduate schools to work with government, non-government and private sector clients to advance local, state, national and international conservation objectives. Continue to operate the Clinic's innovative **UF/University of Costa Rica Joint Program** in Environmental Law each summer.
- **Teach** multiple courses to more than 300 College of Law students each term in the fields of democracy and governance, environment and social policy.
- **Direct** the UF Levin College of Law's **Center for American Law Studies**, a joint certificate program with the Warsaw (Poland) University Faculty of Law and Administration.



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